





Presentation to the FirstCaribbean Group Annual General Meeting

2011 March 24





- Summary
- Strategy
- Performance Metrics
- Operating Performance
- Conclusion





Summary

- 2010 was an economically challenging year for the Caribbean
 - Fewer tourist arrivals and lower spend-per-head
 - Economic stagnation and low interest rates
 - Stressed credit conditions in the banking sector
- FirstCaribbean's core franchise remains strong
 - Capital asset ratio of 22% well in excess of statutory requirements
 - Bank is well positioned for growth
- Majority owned by CIBC, one of the most well-capitalised banks in North America





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Strategy



The bank's strategy has five key elements

Client Value

 Enhance the relationships, service and products we deliver to clients to enable increased earnings and return on capital

Diversification

Diversify our income streams and geographic footprint

Balance Sheet Management

Numerous initiatives to optimise return for risk taken

Productivity and Control

 Improve our productivity – reengineer inefficient processes to enhance client experience and control

CIBC Partnership Leverage our relationship with CIBC to bring best practice and enhance client experience





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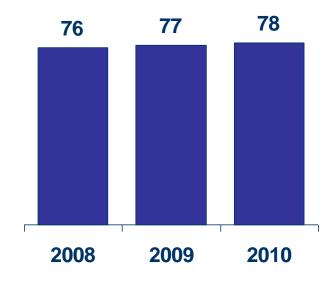


Customer

The bank continues to improve customer experience

- First regional bank to offer mobile banking
- Enhanced internet banking functionality and introduced online product applications
- Upgraded Automatic Banking Machines (ABMs)
- Reduced account opening to between 15 and 20 minutes from about an hour

Customer Satisfaction Index Percent







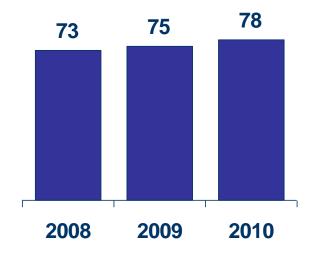
Our People

The bank renewed focus on opportunities for employees to grow and develop

- Leadership and succession planning
- Employee development
- Employee communication
- Performance management
- Improving employee benefits

Employee Satisfaction Index

Percent







Community Partnership

The bank again invested 1% of profit in community causes

- Unsung Heroes
- Staff volunteerism: Adopt -a-Cause
- University of the West Indies
- Youth Entrepreneurship





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Financial Summary

Net Income US\$157 Million

Earnings per Share US 10.3 cents

Regulatory Capital 22%

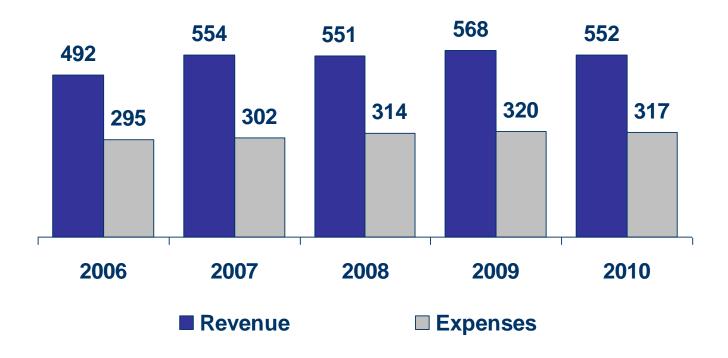
Return on Equity 10.2%





Total Revenue and Operating Expenses

US\$ millions



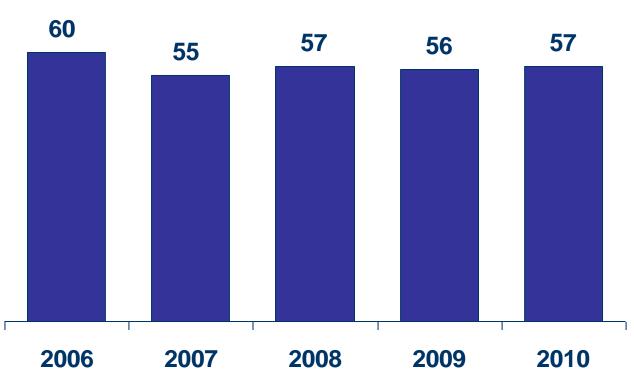
2007 normalised for one-off items





Productivity – Cost to Income Ratio

Percent

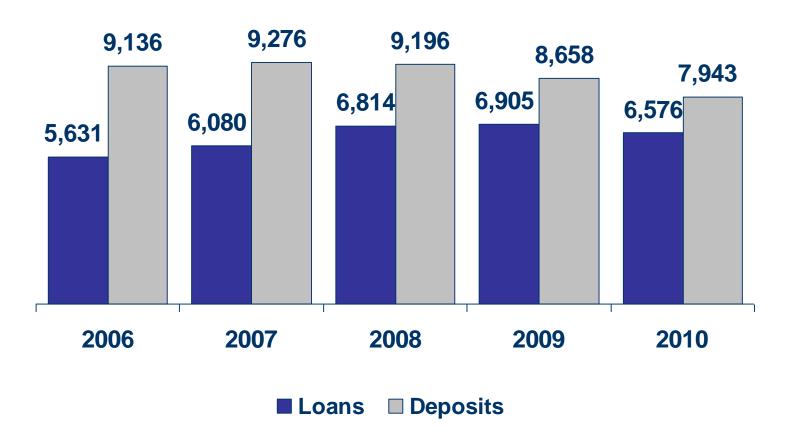


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Loans and Advances to Customers and Customer Deposits US\$ millions







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- FirstCaribbean's core franchise remains strong
 - Capital asset ratio of 22% well in excess of statutory requirements
 - Bank is well positioned for growth
- Majority owned by CIBC, one of the most well-capitalised banks in North America
- Continued economic uncertainty in 2011, but signs of economic recovery





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